

STATE OF MAINE
DIRIGO HEALTH AGENCY

RE: DETERMINATION OF)
AGGREGATE MEASURABLE)
COST SAVING FOR THE FOURTH)
ASSESSMENT YEAR (2009))

MAINE CHAMBER EXHIBIT # 10

ALLEN DOBSON, PH.D.
PRESIDENT

EDUCATION

1970	Ph.D., Economics, Washington University
1968	M.A., Economics, Washington University
1965	B.A., Economics, University of Washington

EXPERIENCE

Allen Dobson, PhD, is President of Dobson DaVanzo & Associates, LLC ("Dobson | DaVanzo"). Prior to co-founding Dobson | DaVanzo, he was Senior Vice President of Health Care Finance for The Lewin Group. Dr. Dobson's consulting practice emphasizes analyses of hospital, physician, and other types of provider payment issues as they relate to Medicare, Medicaid, workers' compensation, and private payers.

Dr. Dobson has over 30 years experience designing and conducting economic evaluation of health care services. During the past several years, Dr. Dobson has studied a variety of Medicare's prospective payment systems (PPS) and has led a continuing effort to model the impact of physician and hospital payment policies upon stakeholders, using microsimulation and econometric techniques. Dr. Dobson recently served as Project Director for three studies conducted by the California Department of Industrial Relations Industrial Medical Council (DIR/IMC) to perform the data analysis needed to support recommendations regarding the transition from the Workers' Compensation Official Medical Fee Schedule (OMFS) to an RBRVS, and to determine the work values and practice expenses for evaluation and management services (E&M) provided in the workers' compensation arena.

Prior to joining The Lewin Group, Dr. Dobson was director of the Office of Research at CMS (then Health Care Financing Administration) while Medicare PPS was developed and implemented. Dr. Dobson currently provides high level consulting services to officials in both the U.S. Department of Treasury and the Internal Revenue Service regarding the Health Coverage Tax Credit. Dr. Dobson provides testimony for legal counsel as an expert witness in health care finance matters. He is a frequent speaker at conferences and seminars; has testified before the US Congress, the Medicare Payment Advisory Commission (MEDPAC), and various state commissions on health payment issues; and has authored numerous articles and reports on a wide range of health care financing and delivery topics in such journals as the New England Journal of Medicine, the Journal of the American Medical Association, Inquiry, Business and Health, Health Affairs, and Health Care Financing Review.

Dr. Dobson was selected as one of the nation's most influential health care policy leaders by Faulkner and Gray in 1991, when he was included in the first edition of The Health Care 500. In 1993, Dr. Dobson received the Helen/L.Van Seawall Best Article Award from the Health Care Financing Management Association for his 1992 article "Shifting ? No Solution to the Problem of Increasing Cost." Dr. Dobson is a Phi Beta Kappa graduate from the University of Washington, Seattle, and earned his PhD in economics from Washington University, St. Louis, in 1970.

Analysis of Hospital and Physician Reimbursement Issues

- Directed studies on hospital and physician payment reform and co-authored numerous reports to Congress. Conducted briefings to White House staff on the merits of alternative payment reform options. Performed descriptive analyses related to hospital and physician databases. Conducted analysis of the Harvard RBRVS study and other payment reform issues for the AMA, PPRC, and physician specialty groups.
- Analyzed Medicare and Medicaid policy issues, DRG Payment Systems, hospital cost functions, hospital case mix, insurance markets, hospital closures, physician payment issues, hospital payment for the Ontario Ministry of Health, public and private health-related programs and health care reform financing and payment risk adjustment issues.

Health Care Services Research Projects

- Directed HCFA internal and external research studies. Worked on numerous Congressionally-mandated reports and synthesized research findings in both written and briefing formats on a wide variety of health care policy areas. Continued comparable interests in the private sector. Developed financial analyses of PHS programs while with the Health Service Administration. Managed physician practice expense study for the American College of Surgeons.

Experience with Large Data Sets

- Wrote and lectured extensively on how HCFA and other public sector data can be used to address public policy issues
- Used HCFA data extensively as PPS and RBRVS were developed and implemented
- Purchased and used BMAD, MedPAR, and variety of other public data basis for numerous public and private sector clients on an ongoing basis
- Worked with public and private sector data bases on program evaluation, product pricing, and risk adjustment
- Expert in the use of the American Hospital Association's Annual Survey Data

Knowledge of Medicaid and Medicare

- Involved with the development of Medicare and Medicaid program policy for over two decades. Especially knowledgeable about hospital and physician reimbursement strategies
- Assisted clients on obtaining Medicare Demonstration Grants
- Baseline Cost Estimation, Expenditure Projections, Simulations, and Sensitivity Analyses

- Led initial HCFA PPS evaluation activities.
- Directed analyses of HCFA, BCBS and numerous private sector physician databases
- Developed private sector capability to forecast the impact of PPS on the hospital industry. Developed comparable capability for RBRVS.
- Presented Congressional testimony on hospital cost structures and the analytics pertaining to PPS impact analyses.

National and State Health Care Reform Analyses

- Directed analysis of potential impact of managed care on the demand for inpatient hospital services for the American Hospital Association and Catholic Health Association. Modeled projected changes in hospital utilization and potential overcapacity by state and MSA and the potential financial impacts at hospital-specific level.
- Published several reports for national health care associations on the impact of health care reform, including the Health Security Act, on the hospital industry. Analyzed and published reports on the impact of reform on insurance coverage and household spending and on the differences in costs between community and teaching hospitals.
- Analyzed the economic impact of Governor Pataki's 1995 proposed Medicaid budget cuts on New York State's economy for the Greater New York Hospital Association and Healthcare Association of New York State. Worked with an integrated economic, input/output, General Equilibrium model to study variables including real gross regional product (GRP), personal income, disposable income, and real disposable income.
- Drafted the regulations for the establishment of the Kentucky Risk Assessment and Risk Adjustment System for the Kentucky Health Policy Board. Worked on Medicaid reform in the State of Ohio. Worked with Kentucky Education Association on group health insurance purchasing.

Consulting Physician Groups on Medicare Reimbursement

- Convened a Technical Advisory Panel for the American Academy of Orthopedic Surgeons to develop practice expense hypotheses and data collection instruments. Analyses were based on a survey that provided detailed practice expense data on practices and 14 orthopedic procedures.
- Facilitated a meeting of physician experts to build consensus on physician work values for the American College of Radiation Oncology. Consensus values were compared to the Harvard surveyed relative work values for radiation oncology procedures and to the relative work value scale established by HCFA for the MFS. Findings were submitted to HCFA and used as a basis for revisions of relative value units.

- Facilitated a series of small group physician meetings for the American College of Cardiology (ACC) where survey results were summarized and revised. The findings were submitted to HCFA and used as a basis for revisions of relative value units in the 1993 Medicare Fee Schedule.
- Facilitated a small group physician meeting where survey results were summarized for the American College of Cardiology. The final results were used to illustrate the inability of Medicare Fee Schedule relative values to provide adequate reimbursement for pediatric cardiology procedures.
- Convened a series of meetings of an expert advisory panel composed of senior College members and practicing rheumatologists for the American College of Rheumatologists to develop a managed care manual that will help individual rheumatologists and rheumatologist practices assess, understand and plan for the emergence of managed care in their markets. The project also involved conducting interviews with rheumatologists, practice managers, and managed care companies in three communities, and the development of case studies on the selected communities.
- Conducted payment code and practice guidelines analyses for the American Chiropractic Association and helped secure new code structure for chiropractic providers

PROFESSIONAL ACTIVITIES AND AWARDS

Grants Review for Health Care Financing Administration, Winter 1987

Chairman, National Technical Advisory Panel on Prospective Payment Studies, 1983-1986

Associate Editor, Health Care Financing Review, 1982-1986

Special Achievement Award, 1985

Member of Senior Executive Service, 1984

Administrator's Citation, May 1983

High Level of Performance Award, May 1978

MDEA and EDA Fellowships, 1965-1969

Phi Beta Kappa, 1965

Graduated Magna Cum Laude, 1965

Omicron Delta Epsilon, 1963

Listed in Marquis Who's Who in the East, Who's Who in America and Faulkner and Gray's Health Care 500

Advisory Committee for the Rural Health Services Research Agenda Conference sponsored by the National Rural Health Association (NRHA) and the Foundation for Health Services Research (FHSR)

Consultant to numerous foreign delegations investigating American Health Care System, 1982-1986

Manuscript Reviewer for various journals on an ongoing basis

EXPERT TESTIMONY AND DEPOSITIONS

Murphy, et al. vs. Baptist Health, Case No. CV-2004-2002, 2008

Baker County Medical County Services, Inc., vs. Aetna Health Management, LLC, Case No. 02-2006-CA-0061.

Patel, et al. vs. Verde Valley Medical Center, et al., Case Number 05-1129-PCT-MHM.

Boca Raton Community Hospital, Inc., vs. Tenet Healthcare

Bio Medical Applications Company v. Physicians Health Plan of Maryland, Inc., Case No. 05-CV-1447 (RWT), 2006.

United States District Court Southern District of Florida Miami Division In Re. Managed Care Litigation, 2005.

Capital versus AmeriChoice finalized the report and provided testimony regarding the report entitled, "Relationship of Hospital Charges, Costs and Payments Relative to Private and Public Support of Hospitals", 2004.

South Jersey Hospital Inc., versus Correctional Medical Services Inc., served as a consulting expert for a defendant health plan's counsel in a reimbursement court case, 2004.

AmeriChoice Health Services, Dupont Litigation provided expert testimony regarding the relationship of hospital charges, costs and payments relative to private and public support of hospitals, 2003.

Expert testimony assisted the New Hanover Regional Medical Center in matters related to the pending investigation of NHRMC by the Federal Trade Commission, 2003.

Class action suit Strawn versus Farmers Insurance expert witness before a jury for Farmer's Insurance on medical fee schedule, 2003.

Litigation support services for litigation against Nomura Securities International, Asset Securitization Corporation and Nomura Asset Capital Corporation, 2003.

SELECTED REPORTS AND ARTICLES

- Dobson, A., et al., "An Evaluation of Illinois' Certificate of Need Program," State of Illinois Commission on Government Forecasting and Accountability, February, 2007.
- Dobson, A., et al., "DRA Impact on Vascular Ultrasound Services and Options to Minimize the DRA's Disproportionate Reduction in Reimbursement," Society of Diagnostic Medical Sonography, Society of Vascular Ultrasound, Society for Vascular Surgery, July 31, 2006.
- Dobson, A., et al., "Evaluation of the Proposed Coding Adjustment to the Standardized Payment Amount for FY 2007," HealthSouth Corporation, July 6, 2006.
- Dobson, A., DaVanzo J., Sen N., "The Cost-Shift Payment 'Hydraulic': Foundation, History, and Implications," Health Affairs, Volume 25, Number 1, January/February 2006.
- Dobson, A., DaVanzo, J., Doherty, J., Tanamor, M., "A Study of Hospital Charge Setting Practices," Medicare Payment Advisory Commission (MedPAC), December 2005.
- Dobson, A., et al., "Evaluation of the Adequacy of Medicaid Payment to Hospitals in Pennsylvania," Hospital and Healthsystem Association of Pennsylvania, June 2005.
- DaVanzo, J., Dobson, A., et al., « Medication Therapy Management Services : A Critical Review," American Pharmacists Association, May, 2005.
- Koenig L., Dobson, A., "An Analysis of the Use of Ultrasound Imaging Services in the Medicare Program," Sonosite, Inc., May, 2005.
- Dobson, A., et al., "Volume I: The Economic Impact of Nursing Homes in the Commonwealth of Pennsylvania: Final Report," Pennsylvania Health Care Association, March, 2005.
- Koenig, L., Siegel, J., Dobson A., Chen, Y., Consunji, M., "An Evaluation of the Texas Pilot Program: Final Report," Blue Cross Blue Shield Association Federal Employee Program, May, 2004.
- Dobson A., et al., "The Clinical and Economic Impacts of Long-Term Hospitals," National Association of Long Term Hospitals (NALTH), March, 2004.
- Koenig, L., Dobson, A., Siegel J., et al., "Estimating the Mission-Related Costs of Teaching Hospitals," Health Affairs, 22(6), November/December, 2003.
- Koenig, L., Dobson A., et al., "Drivers of Healthcare Expenditures Associated with Physician Services," The American Journal of Managed Care. June, 2003.
- Hearle, K., Koenig, L., Dobson A., et al., "Drivers of Expenditure Growth in Outpatient Care Services," The American Journal of Managed Care. June, 2003.

- Dobson, A., Haight, R., Sen, N., "Specialty Heart Hospital Care: A Comparative Study," *The American Heart Hospital Journal*, 1(1), Winter, 2003.
- Sheils J., Dobson A., et al., "Report on the Feasibility of the Trade Adjustment Assistance Reform Act of 2002, Health Insurance Tax Credit Program: Final Report," US Department of the Treasury, November, 2002.
- Dobson A., et al., "Drivers of Health Care Costs Associated with Physician Services," Blue Cross Blue Shield Association, October, 2002.
- Dobson A., et al., "Study of Health Care Outpatient Cost Drivers," Blue Cross Blue Shield Association, October, 2002.
- Dobson A., et al., "Massachusetts Physician Network Benchmark Evaluation," Blue Cross Blue Shield of Massachusetts, Inc., October, 2002.
- Dobson A., et al., "October 1st Medicare Cuts Pose Major Threat To Rural Seniors' Access To Quality Patient Care," September 24, 2002.
- Dobson, A., et al., "Financial Performance of Academic Health Center Hospitals: 1994-2000," *The Commonwealth Fund Report*, Task Force on Academic Health Centers, September, 2002.
- DaVanzo J., Dobson A., et al., "Evaluation of the Proposed Changes in Hospital Outpatient Prospective Payment System and Calendar Year 2003 Payment Rates for Cochlear Implantation Devices/Systems," Advanced Bionics, Cochlear Americas, and Med-El Corporation, September, 2002.
- Dobson A., et al., "Impact of Financial Uncertainty on Capital Formation for Nursing Facility Industry," American Health Care Association/Alliance for Quality Nursing Home Care, August 12, 2002.
- Dobson A., et al., "A Comparative Study of Patient Severity, Quality of Care, and Community Impact Between MedCath Heart Hospitals and Peer Hospitals," MedCath Corporation, July, 2002.
- Dobson, A., Koenig, L., Siegel, J., DaVanzo, J., "A Study of the Practice Expenses Association with the Provision of Evaluation and Management Services," Draft report prepared for the California Industrial Medical Council, Department of Industrial Relations, 2002.
- Dobson, A., Koenig, L., Siegel, J., DaVanzo, J., "California Workers' Compensation RBRVS Study," Report prepared for the California Industrial Medical Council, Department of Industrial Relations, 2002.
- Dobson, A., et al., "An Assessment of Hospital Medicaid Payment In Illinois," Illinois Hospital Association, April, 2002.

- Koenig, L., DaVanzo, J., Dobson, A., "An Evaluation of the Purchase Cost of Intraocular Lenses to Ambulatory Surgical Centers," Final report prepared for the American Academy of Ophthalmology, April 2002.
- DaVanzo, J., Dobson A. et al., "Cost Estimates for the Standardization of a Medicare Benefit: Vision Rehabilitation Services," American Academy of Ophthalmology, April 2002.
- Dobson, A., et al., "Hospital Specific Estimates of the Impact of a Long-term Hospital Prospective Payment System," Report for the National Association of Long-term Hospitals, 2001.
- Dobson A., et al., "The Resource-Based Practice Expense Methodology: An Analysis of Selected Topics," Final draft reported prepared for the Health Care Financing Administration, 2001.
- Dobson A., DaVanzo, J., Goodman, C., Consunji, M., "A Study of Physician Work Relative Value Units for Kyphoplasty," Kyphon Inc., December, 2001.
- Dobson A., et al., "Product and Service Costs of Providing Respiratory and Infusion Therapies to Medicare Patients in the Home," American Association for Homecare, September, 2001.
- Dobson A. et al., "Recommendations Regarding Supplemental Practice Expense Data Submitted for 2002: Evaluation of Survey Data for: Physical Therapy: Optometry," DHHS Health Care Administration HCFA, August, 2001.
- Dobson A. et al., "An Analysis of Medicare Payments to Skilled Nursing Facilities in Alaska and Hawaii: Final Report," Medicare Advisory Commission MedPAC, April, 2001.
- Dobson A., et al., "Medical Assistance Payments to Hospitals," Pennsylvania Legislative Budget and Finance Committee, March, 2001.
- Dobson, A., Koenig, L., et al., "An Evaluation of the Health Care Financing Administration's Resource-Based Practice Expense Methodology," Health Care Financing Administration, September, 2000.
- Dobson A., et al., "Cost Estimated for Expanded Medicare Benefits: Glaucoma Detection," American Academy of Ophthalmology, June 28, 2000.
- Dobson A., et al., "Briefing Chartbook on the Effect of the Balanced Budget Act of 1997 and the Balanced Budget Refinement Act of 1999 on Medicare Payments to Skilled Nursing Facilities," Alliance for Quality Nursing Home Care; American Health Care Association, May 10, 2000.
- Dobson A., et al., "Independent Analysis of the Adequacy of Medicaid Hospital Reimbursement in Pennsylvania," The Health System Association of Pennsylvania, Spring, 2000.

- Coleman, K., and Dobson, A., "An Analysis of Massachusetts Hospitals Efficiency and Costs," Massachusetts Hospital Association, April, 2000.
- Dobson, A., and Hearle, K., "Independent Analysis of the fairness and Equity of Connecticut Medicaid Hospital Reimbursement," The Lewin Group, February 23, 2000.
- Dobson, A., et al., "The Impact of the Medicare Balanced Budget Refinement Act on Medicare Payments to Hospitals," American Hospital Association, February 1, 2000.
- Dobson, A., Steinberg, C., "The Cost of Regulation: How the Estimates Vary," Chapter in "Regulating Managed Care: Theory, Practice and Future Options," Altman, S.H., Reinhardt, U.E., and Shatman, Editors, Jossey-Bass, San Francisco, 1999.
- Mortenson, L.E., Koenig, L., Rossiter, D., Chen, S., and Dobson, A., "The Impact of APCs on Hospital Outpatient Cancer Care," Oncology Issues/October 1999.
- Dobson A., et al, "Reimbursement of Routine Patient Care Costs in Clinical Trials," Institute of Medicine, July 2, 1999.
- Dobson, A., et al., "Balanced Budget Act and Hospitals: The Dollars and Cents of Medicare Payment Cuts," American Hospital Association, May 10, 1999.
- Dobson, A., et al., "Evaluation of the Proposed Sale of Queen of Angels," Hollywood Presbyterian Medical Center to Tenet Healthcare Hospital Systems, Inc, 1998.
- Dobson, A., Kelly, C., Coleman., K., "The American College of Emergency Physicians (ACEP) Practice Expense Study," American College of Emergency Physicians, September, 1998.
- Mechanic, R., Coleman, K., Dobson, A., "Teaching Hospital Costs: Implications for Academic Missions in a Competitive Market," Journal of the American Medical Association, September, 1998.
- Dobson, A., et al., "Evaluation of the Proposed Sale of Queen of Angels - Hollywood Presbyterian Medical Center to Tenet Healthcare Hospital Systems, Inc," California Attorney General, 1998.
- Dobson, A., et al. "Consumer Bill of Rights and Responsibilities: Costs and Benefits of Information Disclosure and External Appeals," Presidents Bill of Rights Commission Task Force, 1997.
- Mechanic, R., Dobson, A. "The Effects of Managed Care on Clinical Research," Health Affairs, Fall 1996.
- Weiner, J.P., Dobson, A., et al., "Risk Adjusted Medicare Capitation Rates Using Ambulatory and Inpatient Diagnoses," Health Care Financing Review, Volume 17, Number 3, Spring 1996.

- Garson, Jr., A., Wolk, M. J., Morrin, S. B., Gold, William, Dickson, M., and Dobson, A, et al., "Resource Based Relative Value Scale for Children-Comparison of Pediatric and Adult Cardiology Work Values," Health Policy, 1995.
- Dobson, A., et al., "Analysis of the Economic Impact of Proposed Medicaid Budget Cuts In New York State," Greater New York Hospital Association and Healthcare Association of New York State, 1995.
- Dobson, A., et al., "Establishment of the Kentucky Risk Assessment and Risk Adjustment System," Kentucky Health Policy Board, 1995.
- Dobson, A., et al., "Estimating Practice Expenses: The AAOS Experience," American Academy of Orthopedic Surgeons, 1994.
- Dobson, A., et al., "Analysis of Hospital Financial Status Under the Health Security Act," American Hospital Association, 1994.
- Dobson, A., et al., "Rationalizing Global Budget Process: A Case for Bottom-Up/Top-Down Policy Formulation," the Catholic Health Association, 1994.
- Dobson, A., et al., "How Universal Access Legislation Might Affect Hospital Industry Finances," the Catholic Health Association, 1994.
- Dobson, A., et al., "Comparison of Universal Coverage and Universal Access Reform Proposals on the Finances of the Hospital Industry in a PC Market," The Catholic Health Association, 1994.
- Dobson, A., et al., "ACR Monograph," American College of Rheumatology, 1994.
- Dobson, A., et al., "Impact of HSA on Medicare PPS Inpatient Operating Margins in VHA Hospitals," Voluntary Hospitals of American, 1994.
- Dobson, A., et al., "Maintaining Effective Competition Under Health Care Reform," The Catholic Health Association, 1994.
- Dobson, A., et al., "Establishing an Informed Global Budget Process," The Catholic Health Association, 1994.
- Dobson, A., et al., "Estimating the Differences in Cost Between Community and Teaching Hospitals in an All-Payer Setting," Public Health Service, 1994.
- Dobson, A., et al., "Coverage, Premium and Household Spending Implications of Health Reform," the Catholic Health Association, 1994.
- Dobson, A., et al., "Analysis of Teaching Hospital Costs," American Association of Medical Colleges, 1994.

- Dobson, A., et al., "Effects of the Minimum-25 and Minimum-50 Wage Index on Rural Referral Centers," Coalition of Rural Referral Centers, 1994.
- Dobson, A., et al., "Analysis of ACC Membership Practice Profiles: 1986 to 1992," American College of Cardiology, 1994.
- Dobson, A., et al., "Analysis of Medicare's Geographical Practice Cost Indices and the Geographic Adjustment Factor for the Commonwealth of Puerto Rico," Institute of Puerto Rico, 1994.
- Dobson, A., et al., "An Examination of Winners and Losers Under Medicare's Prospective Payment System," Healthcare Management Review, Vol. 19, No. 1, Winter, 1994.
- Dobson, A., et al., "The Role of Medicaid and Medicare Waivers in the Health Policy Process," Health Affairs Government and Health Thematic Issue, February, 1993.
- Dobson, A., et al., "A Series of Reports for the American College of Cardiology Continuing Revised Total Work Values For Four Subspecialty Groups," Fall, 1992.
- Dobson, A., and Clark, Richard L., "Cost-Shifting - No Solution to Problem of Increasing Costs," Health Care Financial Management, July 1992.
- Dobson, A., and Mechanic, R., "Who Will Cure America's Health Care Crisis?," contained In Harvard Community Health Plan Annual Report, 1991.
- Dobson, A., et al., "Report on Preliminary Investigation of Harvard Survey of Physician Work for Radiation Oncology," prepared for American College of Radiation Oncology by The Lewin Group, Fall, 1991.
- Rubin, R., Dobson, A., Proprietary, "The Relative Value Scale for Physician Work in PPS - Exempt Cancer Center," Client Report, The Lewin Group, Summer, 1991.
- Dobson, A., "Nine Predictions on the Impact of the Medicare Fee Schedule," Group Practice Journal, Volume 40, No. 3, May/June 1991.
- Dobson, A., et al., "An Examination of Winners and Losers Under Medicare's Prospective Payment System," The Lewin Group, 1991, Study for the Prospective Payment Commission
- Oday, L.A., and Dobson, A., "Paying Hospitals Under Medicare's Prospective Payments System: Another Prospective," Yale Journal on Regulation, Volume 7, No. 2, Summer, 1990.
- Dobson, A., and Mechanic, R., "Options for Reform in the Federal Employee Health Benefits Program: A Framework for Analysis," prepared for the Assistant Secretary for Planning and Evaluation, Department of Health and Human Services, June, 1990.

- Derzon, R., Dobson, A., et al., "Analysis of the Financial Status of Teaching Hospitals," prepared for the Council on Graduate Medical Education, March 8, 1990.
- Dobson, A., and Nguyen, N., "What Do PPS Margins Mean?," Health Progress, January - February, 1989.
- Dobson, A., and Boushka, W., "The Growing Social Deficit in Health Care," prepared for The Catholic Health Association of the United States, 1989.
- Dobson, A., and Hoy, E., "Trends in Health Care Expenditures," National Education Association, Washington, DC, 1988.
- Dobson, A., Hoy, E., and van Schaik, C., "Trends in Employee Health Care Costs," National Education Association, Washington, DC, 1988.
- Dobson, A., Hoy, E., and van Schaik, C., "Trends in Employee Benefit Design," National Education Association, Washington, DC, 1988.
- Sangl, J., and Dobson, A., "A Broker Model for Joint Public-Private Supplemental Insurance for the Medicare Population: A Transition to Long-Term Care Insurance," Advances in Health Economics and Health Services Research, Volume 9, pp. 23-44, JAI Press, Inc., 1988.
- Dobson, A., and Hoy, E., "Hospital PPS Profile: Past and Prospective," Health Affairs, Volume 7, Number 1, Spring, 1988.
- Dobson, A., et al., "Report to Congress: DRG Refinement: Outliers, Severity of Illness, and Intensity of Care," USDHHS HCFA Pub. No. 03254, September, 1987.
- Dobson, A., et al., "Medicare Policy Reform," Journal of Computer Methods and Programs in Biomedicine, Elsevier Science Publishers, Amsterdam, Netherlands, 1987.
- Dobson, A., Project Director, "Report to Congress: The Impact of the Medicare Hospital Prospective Payment System," 1985 Annual Report: USDHHS HCFA Pub. No. 03251, August, 1987.
- Dobson, A., "Physician Payment Reforms: Prospects for the Future," Business and Health, Volume 4, Number 9, July, 1987.
- Dobson, A., "The Impact of PPS on the U.S. Health Care System," Inquiry, Volume 24, Summer, 1987.
- Dobson A., et al., "The Future of Medicare Policy Reform: Priorities for Research and Demonstrations," Health Care Financing Review, 1986 Annual Supplement, December, 1986.

- Dobson, A., "Mergers in Health Care Implications for the Future," in *Advances in Health Economics and Health Services Research*, Volume 6, pp. 269-275, JAI Press, Inc., 1986.
- Guterman, S., and Dobson, A., "The Impact of the Medicare Prospective Payment System for Hospitals," *Health Care Financing Review*, spring, 1986.
- Dobson, A., et al., "Report to Congress: Impact of the Medicare Hospital Prospective Payment System, 1984 Annual Report," HCFA, Publication Number 03231.
- Gornick, M., Greenberg, J., Eggers, P., Dobson, A., "Twenty Years of Medicare and Medicaid: Covered Populations, Use of Benefits, and Expenditures," *Health Care Financing Review*, 1985 Annual Supplement.
- McDevitt, Dobson, et al., "Medicaid program characteristics: Effects on Health Care Expenditures and Utilization," *Health Care Financing Review*, Winter, 1985.
- O'Brien, Dobson, et al., "12-Month Overview of Medicaid Recipients," NMCUES Survey Report, September, 1985.
- Jencks, S., Dobson, A., "Strategies for Reforming Medicare's Physician Payments: Physician Diagnosis Related Groups and Other Approaches," *New England Journal of Medicine*, Vol. 312, No. 23, June 6, 1985.
- Dobson, A., Bialek, R., "Shaping Public Policy from the Perspective of a Data Builder," *Health Care Financing Review*, Summer, 1985.
- Dobson, A., et al., "Out of Pocket Health Expenses for Medicaid Recipients and Low-income Persons, 1980," NMCUES Survey Report, August, 1985.
- Lubalin, McDevitt, Dobson, "Program Characteristics Report Working Paper, SMHS Data," NMCUES Survey Report, August, 1985.
- Jencks, S., Dobson, A., et al., "Evaluating and Improving the Measurement of Hospital Case Mix," *Health Care Financing Review*, 1984 Annual Supplement.
- Dobson, A., et al., "The Potential Use of Health Care Financing Administrative Data Sets for Health Care Services Research," *Health Care Financing Review*, Fall, 1983.
- Dobson, A., et al., "Six Months of Medicaid Data: A Summary from the National Medical Care Utilization and Expenditure Survey," *Health Care Financing Review*, Spring, 1983.
- Dobson, A., et al., "Evaluation of the MAC Program," *Health Care Financing Review*, Spring, 1983.
- Dobson, A., et al., "Trends in Tennessee Medicaid Acute Care Utilization and Expenditures, 1974-1978," *Health Care Financing Review*, Summer, 1982.

- Dobson A., et al., "Medicare: Health Insurance For the Aged and Disabled, 1978 (Summary - Utilization and Reimbursement by Person)," Health Care Financing Administration, August, 1982.
- Ruther, M., and Dobson, A., "Equal Treatment and Unequal Benefits: A Re-Examination of the Use of Medicare Services by Race, 1967-1976," Health Care Financing Review, Winter, 1981.
- Dobson, A., "Health Care in China After Mao," Health Care Financing Review, Winter, 1981.
- Helbing, C., Dobson, A., et al., "Ten Years of Short-Stay Hospital Utilization and Costs Under Medicare: 1967-1976," Health Care Financing Administration, August, 1980.
- Dobson, A., "Towards An NHI Data Base: The Linking of Administrative Record Systems to National Health Care Survey Results," Review of Public Data Use, 8:217-1973 (1980).
- Dobson, A., "Use of MMIS for National Medicaid Database Development Effort; Phase One," Medicaid Management Information System (MMIS) Conference Report, Health Care Financing Administration, April, 1980.
- Dobson, A., et al., "1979 Professional Standards Review Organization Program Evaluation," HCFA/ORDS, February, 1980.
- Dobson, A., and Adler, G., "The Strategy of Evaluating Nationwide MCE Impact," JCAH Quality Review Bulletin, Volume 5, November 10, October, 1979.
- Dobson, A. "An Overview of HCFA Administrative Data Systems and Related Data Initiatives for the Eighties," Proceedings Nineteenth National Workshop on Welfare Research and Statistics, SSA Pub. No. 13-11979, August, 1979.
- Dobson, A. "The Physician and the PSRO," Changing the Behavior of the Physician: A Management Perspective," Proceedings of the Twenty-first Annual Symposium on Hospital Affairs, Graduate School of Business, University of Chicago, June, 1979.
- Dobson, A., and Davis, R., "The OPEL Study Intent and Content," JCAH Quality Review Bulletin, Volume 4, No. 10, October 1978.
- Greer, J., and Dobson, A., "Medical Peer Review: Current Findings on Relative Cost and Efficiency," Connecticut Medical Care, 1978.
- Dobson, A., et al., "PSROs: Their Current Status and Their Impact to Date," Inquiry, Volume XV, No. 2, June, 1978.
- Dobson, A., et al., "PSRO: An Initial Evaluation of the Professional Standards Review Organization/Volume 1: Executive Summary," HSA/OPEL, February 1978. Summarizes the eleven volumes of the HSA OPEL PSRO Evaluation.

- Dobson, A., Heaton, H., Robertson, F., and Rhodes, J., "FY 1979-83 Forward Plan, HSA Health Financing Theme and Supporting Analysis," HSA/OPEL, May, 1977.
- Calvin, D., and Dobson, A., "Improving the Health Care System Theme and Supporting Analysis," HSA/OPEL, May, 1977.
- Ittig, P., Dobson, A., et al., "The Impact on Health Services Administration Missions of Alternative Federal Financing Strategies," HSA/OPEL, April, 1976.
- Dobson, A., Heaton, H., et al., "An Economic Analysis of HSA Program Potential, 1976-1981," Geomet #HF-465, May 15, 1975.
- Calvin, D., and Dobson, A., "The Relationship of HSA Rural Capacity Building Activities to the Post NHI Era," OPEL/Special Studies Branch Working Paper #3, May 15, 1975.
- Dobson, A., "Issue for Analysis: National Health Insurance and Health Services Delivery," Special Studies Branch, April, 1974. Printed as Appendix A to the HSA FY 1976-1980 Forward Plan.
- Dobson, A., et al., "An Analysis of National Health Service Corps Cost Revenue Structures," OPEL/Special Studies Working Paper #1, August 22, 1974.
- Dobson A., et al., "A Methodology for Conducting Economic and Demand Analysis of New Systems, Volumes 1 through 5," PRC R-1645, May, 1973.
- Rogstad, B., Dobson A., et al., "Analyses of Major Short-Haul Transportation Problems," PRC R-1586, November, 1971.
- Ture, N.B., Cassidy H.J., and Dobson, A., "Economic Analysis of Proposed Section 482 Allocation of Income to the Coca-Cola Company," PRC: Proprietary, April 19, 1971.
- Ferguson, A.R., Dobson, A., Lipsman, C., et al., "A Manpower Strategy for Urban Development in the State of New York," PRC (C783), December 31, 1970.
- Frucht, P.P., Dobson, A., Kirby, R.F., Levine, H.A., et al., "Economic Development Programs in Eight Non-Urban Areas, Vol. I and II," PRC R-1510, June, 1970.

SELECTED PRESENTATIONS

- Dobson, A., Presented "An Evaluation of Illinois' Certificate of Need Program" to The Task Force on Health Planning Reform, Illinois Department of Public Health, May 2008.
- Dobson, A., STRIVE Panel Member, The Centers for Medicare and Medicaid Services, February 2008.
- Dobson, A., Presentation to the Board of Governors, American Health Care Association, February 2008.

- Dobson, A., Commenter on Health Economics Paper, American Economics Association, January 2008.
- Dobson, A., "The Impact of AB97 on Uncompensated Care Provision," Nevada State Legislature, April 2007.
- Dobson, A., "An Evaluation of Illinois' Certificate of Need Program," State of Illinois Commission on Government Forecasting and Accountability, February, 2007.
- Dobson, A., Gallese, P., "Economic Impact of University of Mississippi Medical Center," Mississippi State Legislators, October, 2006.
- Dobson, A., "The Future of Long Term Care Services," PA Health Care Association/CALM Annual Convention, September, 2006.
- Dobson, A., "Pricing Policy," HFMA Kentucky Chapter Summer Educational Institute, July, 2006.
- Dobson, A., DaVanzo, J., "Health Effects and Expected Cost Savings for the Average American Who Takes a Multivitamin: An Alternative Approach," National Institutes of Health (NIH) State-of-the-Science Conference on Multivitamin/mineral Supplements and Chronic Disease Prevention, May, 2006.
- Dobson, A., et al., "Estimating the Potential Cost Savings to Medicare from Enhanced Screening of the Pre-Medicare Population for Colorectal Cancer," National Colorectal Cancer Roundtable, May, 2006.
- Dobson, A., Sen, N., "Impact of Changes in Medicaid Payment Policy Proposed by the Governor's Budget on the Financial Performance of Pennsylvania Hospitals," The Hospital & Healthsystem Association of Pennsylvania, April 2006.
- Dobson, A., DaVanzo, J., Sen, N., "Payer-Specific Financial Analysis of Nursing Facilities," Board of Governors American Health Care Association, February, 2006.
- Dobson, A., Sen, N., DaVanzo, J., "Payer-Specific Financial Analysis of Nursing Facilities," American Health Care Association, October, 2004.
- Dobson, A., DaVanzo, J., Sen, N., "The Economic Consequences of Public Payer Policies on the Long-Term Care Industry," American Health Care Association/Alliance for Quality Nursing Home Care, January, 2004.
- Dobson A., "Healthcare Spending in the United States, The Medicare Program: A Unique American Experience with Administered Pricing," GE Medical Systems International, Japanese Executive Program, September, 2003.
- Dobson A. Hearle K., "Payment System Re-Design Analysis," Illinois Hospital Association August, 2003.

- Dobson, A., et al., "Payer-Specific Financial Analysis of Nursing Facilities," Academy Health Annual Research Meeting, June, 2003.
- Dobson A., et al, "US Healthcare Spending: History, Projections, and Containment Potential," National Conference of Insurance Legislators, San Francisco, CA, November, 2002.
- Dobson A., et al, "Study to Determine the Economic and Clinical Impact of LTCHs in Their Market Areas," NALTH 13th Mid-year Meeting, San Diego, CA, October 3, 2002
- Dobson A., et al, "Practice Expense Study of Evaluation and Management," California Department of Industrial Relations, September, 2002
- Dobson A., et al, "The Relative Work Content of Evaluation and Management Codes: The Physician Work Study," California Department of Industrial Relations, July, 2002
- Dobson A., et al, "Feasibility Study of the Trade Adjustment Assistance Reform Act of 2002: Health Insurance Tax Credit Program," The US Department of the Treasury, November, 2002
- Dobson A., et al, "The Future of U.S. Healthcare Market Place: The Perfect Storm or Business as Usual," The Cleveland Clinic Foundation, October 2002; GE Japan Hospital Executive Program, October 4, 2002; Gubernatorial Candidate 2002.
- Dobson A., et al, "Study to Determine the Economic and Clinical Impact of LTCHs in Their Market Areas," NALTH 13th Mid-year Meeting, San Diego, CA, October 3, 2002
- Dobson A., et al, "Evaluation of the Proposed Changes to the Hospital Outpatient Prospective Payment System and Calendar Year 2003 Payment Rates for Cochlear Implantation Devices/Systems," The American Academy of Otolaryngology-Head Neck Surgery Foundation 2002 Annual Meeting, September 21, 2002
- Dobson A., et al, "The Relative Work Content of Evaluation and Management Codes: The Physician Work Study," The California Department of Industrial Relations, The Industrial Medical Council, July 18, 2002
- Dobson A., et al, " Impact of the Medicare 'Cliffs' on Capital Formation for the Nursing Home Industry," American Health Care Association/ Alliance for Quality Nursing Home Care, July, 2002.
- Dobson, A., DaVanzo, J., et al., "Payer-Specific Financial Analysis of Nursing Facilities," American Health Care Association/ Alliance for Quality Nursing Home Care, February, 2002.
- Dobson, A., "An Analysis of Medicare Payment Rates to Skilled Nursing Facilities in Alaska and Hawaii," Medicare Payment Advisory Commission, April, 2001.

Dobson A., et al, "Medical Assistance Payments to Hospitals," Pennsylvania General Assembly, Harrisburg, Pennsylvania, March, 2001.

Dobson A., "The Future of Skilled Nursing Facilities Prospective Payment System," Ross Division of Abbott Laboratories, West Palm Beach Florida, February 13, 2001.

Dobson A., "Trends in the American Health Care Sector as they Influence Hospital Operations," G.E. Medical Systems, Crotonville, New York, January 29, 2001.

Dobson, A., et al, "State Level Health Insurance Purchasing by Education Employees," State Board of Education, Albany, NY, Boise, ID, Chicago, IL, Louisville, KY, San Francisco, CA, Washington, DC, Various, 2000-2001.

Dobson, A., et al, "Estimating the Costs and Components of Costs for Major Teaching Hospitals," Los Angeles, California, June, 2000.

Dobson, A., Hearle, K., "Independent Analysis of the Fairness and Equity of Connecticut Medicaid Hospital Reimbursement," The Connecticut General Assembly and Connecticut Hospitals, February, 2000.

Dobson, A., et al, "The Growing Financial Troubles of Hospitals: Myth or Reality?," National Conference of State Legislatures, San Diego, California, November, 1999.

Dobson, A, et al., Special AHA Report: "Impact of the Balanced Budget Act on Hospitals," Symposium on Governing Healthcare Systems; Palm Springs, California, November, 1999.

Dobson, A, et al., "The Financial Health of the Hospital Industry; Past-Present-Future," New Jersey Hospital Advisory Commission, Trenton, New Jersey, July, 1999.

Dobson, A, et al., "How to Fund Science: The Future of American Medical Centers under Increased Market Pressures," February 14-16, 1999.

Dobson, A., "How Should Medicare Pay for Post-acute care? Is Prospective Payment the Answer?," Session Chair at the AHSR 15th Annual Meeting, 1998.

Dobson, A., "Consumer Bill of Rights and Responsibilities: Cost and Benefits Information Disclosure and External Appeals," presented to AHSR 15th Annual Meeting, 1998.

Dobson, A., "Conducting Healthcare Services Research in the Consulting Environment," AHSR 15th Annual Meeting, 1998.

Dobson, A. "The Continuing Practice Expense Controversy: What to Expect," NASPE 19th Annual Scientific Sessions, 1998.

Dobson, A., Board Facilitation: "The Methodist Home: Strategic Issues for the Future," 1998.

- Dobson, A., "Federal Support for Academic Health Centers. APM Fall Symposium,"
Departments of Internal Medicine in Transition: Practical Solutions to Challenging
Problems, September, 1998.
- Dobson, A., "Assessing the HCFA Practice Expense NPRM: An Overview of the Issues,"
American College of Surgeons, Surgical Specialties, 1997.
- Dobson, A., "Assessing the HCFA Practice Expense NPRM: An Overview of the Issues,"
American Academy of Otolaryngology, 1997.
- Dobson, A., "Potential Impact of a Medicare Prospective Payment System on Exempt Cancer
Centers," Exempt Cancer Centers APG Seminar, 1997.
- Dobson, A., "Potential Impact of a Medicare Prospective Payment System for Outpatient
Services," The Six Pac, 1997.
- Dobson, A., "Potential Impact of a Medicare Prospective Payment System for Outpatient
Services," American Medical Group Association, 1997.
- Dobson, A., "Integration of chiropractic Services and Managed Care," American Chiropractic
Association, 1997.
- Dobson, A., "Practice Expense Study: Final Draft Report," American College of Surgeons, 1997.
- Dobson, A., "Expanding the Use of Economic Data to Meet Future Policy Challenges: A
Paradigm Success, American College of Cardiology," 1997.
- Dobson, A., "Practice Expense: Objectives and Outcome," American Society of
Echocardiography Leadership Retreat, 1997.
- Dobson, A., "Managed Care Yesterday, Today and Tomorrow," HFMA 1997 Managed Care
Institute, 1997.
- Dobson, A., "Understanding Practice Expense: Policy, Potential Uses and Detail," The Society
of Thoracic Surgeons Coding and Billing Update, 1997.
- Dobson, A., "The Economic Future of the US Hospital Industry Under Medicare Budgetary
Control and Private Market Reform," International Health Economics Association
Inaugural Conference, Vancouver, BC, Canada, 1996.
- Dobson, A., "Assessing the Impact of Managed Care on Clinical Research," National Institutes
of Health Division of Extramural Activities Scientific Review Program, 1996.
- Dobson, A., Hogan, Paul F., "Workforce Study: Strategy for Change," American Academy of
Physical Medicine & Rehabilitation, 57th Annual Assembly Plenary Session, 1995.

- Dobson, A., "Impact of the 104th Congress on Provider Welfare," The National Association of Health Care Consultants, 1995 National Issues Institute, 1995.
- Dobson, A., "Effects on Cleveland Clinic of Medicare Changes and Other Health Care Reforms," The Cleveland Clinic Foundation, 1995.
- Dobson, A., "Practice Expenses for Thoracic Surgeons," The Society of Thoracic Surgeons, 1995.
- Dobson, A., "Medicare Choices Demonstration: Participating in the Future," Memorial Sisters of Charity Health Plans, 1995.
- Dobson, A., Solomon, L., "Kentucky Risk Adjustment System: Proposed Draft Regulations," Kentucky Health Policy Board, 1995.
- Dobson, A., Mechanic, R., "Economic Impact of Proposed Medicaid Budget Cuts in New York State," Greater New York Hospital Association, 1995.
- Dobson, A., "Workforce Study: Progress Briefing and Interim Results," AAPM&R Strategic Planning Conference, Orlando, FL, 1995.
- Dobson, A., "The Current Play of Health Care Reform," The National Education Association, 1995.
- Dobson, A., "Overview of the ACR Monograph: Managed Care and the Rheumatologists," American College of Rheumatology, 1994.
- Dobson, A., "Health Care Reform in an Evolving Market," InfoMed, 1994.
- Dobson, A., "Health Care Reform in an Evolving Market," Puerto Rico Medical Society, 1994.
- Dobson, A., "Health Care Reform in an Evolving Market," BONES, 1994.
- Dobson, A., "Health Care Reform under Capitation: Living with it," MGMA at Williamsburg, VA, 1994.
- Dobson, A., "Future of Health Care Reform in a Changing Environment," MGMA at Williamsburg, VA, 1994.
- Dobson, A., "The Current Play of Health Care Reform, Society of Professional Business Consultants," Washington, DC, November 10, 1994.
- Dobson, A., "The Role of Micro-Simulation in The Public Policy Making Process," The National Health Policy Forum," Washington, DC, Dec. 16, 1992.
- Dobson, A., "The Role of Physician Specialty Groups in Physician Payment Reform," The American College of Cardiology, New Orleans, Louisiana, November 1992; Seattle, WA; Williamsburg, VA; Chicago, IL; and Cookeville, TN, 1992.

- Dobson, A., "Means of Achieving Delivery Reform: Structure and Finance," Catholic Health Association Regional Meetings Seattle, WA; San Francisco, CA; Dallas, TX; Chicago, IL; Minneapolis, MN; St. Louis, MO; Columbus, OH; Hartford, CT; and Baltimore, MD, October 1991.
- Dobson, A., "Medicare Physician Payment Issues and Their Possible Implications for Hospital/Physician Relationships," Daughters of Charity, East Regional Educational Conference, Boston, MA, September, 1991.
- Dobson, A., "The Future of RBRVS," Greater Cleveland Hospital Association RBRVS Issue Forum, Cleveland, OH, September, 1991.
- Dobson, A., "Predictions for the Future with RBRVS," IDX National Users Conference, Boston, MA, August, 1991.
- Dobson, A., "RBRVS and the Future of Multi-Group Practice," Cleveland Clinic Foundation Annual Six Clinic Conference, Cleveland, OH, May, 1991.
- Dobson, A., "Nine Predictions for the Future of RBRVS," American Group Practice Association, Congressional Forum 1, Washington, DC, April, 1991.
- Dobson, A., "Health Care Reform: Forces of Change and Their Implications for CHA Hospitals," Catholic Health Association Regional Meetings, Seattle, WA; Los Angeles, CA; Denver, CO; Philadelphia, PA; Atlanta, GA; and Chicago, IL, Fall, 1990.
- Dobson, A., et al., "Medicare: Health Insurance for the Aged and Disabled, 1978 (Summary - Utilization and Reimbursement by Person)," Health Care Financing Administration, August, 1982.
- Dobson, A., "The Joint Impact of Balance Billing and RBRVS upon a Multispecialty Clinic's Revenues," GHAA Conference on the Medicare and Medicaid Experience, Baltimore, MD, August 14, 1990.
- Dobson, A., and Roney, J., "An Analysis of Hospital Cost Determinants and Their Relationship to PPS Factors," American Healthcare System Institute, August, 1990.
- Dobson, A., "Hospital Finances under PPS -- Past, Present, and Future," 75th Annual Catholic Health Assembly, Washington, DC, June 10-13, 1990.
- Dobson, A., "Update on Physician Payment Reform," MGMA's Seventh Annual Legislative Conference, Washington, DC, March 28-30, 1990.
- Dobson, A., "Physician Imperatives for the 1990s," Colorado Business Coalition for Health and the Alliance, Denver, CO, March 10, 1990.
- Dobson, A., "Costs, Quality and Access -- Revolution or Revelation," Keynote Address, Western Medical Group Management Association, Kauai, HI, June, 1989.

- Dobson, A., "Physician Payment Reform -- Another View," Medical Group Management Association, Kauai, HI, June, 1989.
- Dobson, A., "A Survivor's Guide to Hospital Financial Terminology," National Health Policy Forum, Washington, DC, March, 1989.
- Dobson, A., "Medicare Physician Payment Reform - The Context for Appraising Resource-Based Relative Value Schedules," Medical Group Management Association's Sixth Annual Legislative Conference, Washington, DC, March, 1989.
- Dobson, A., "Estimating Medicare Operating Margins Under the Medicare Prospective Payment System," Hearing Before the Subcommittee on Health of the Committee on Ways and Means, House of Representatives, One Hundred First Congress, First Session, Serial 101-22, pp. 92-105, March 1, 1989.
- Dobson, A., "The Relationship of Severity to Quality Standards," College of American Pathologists, Tucson, AZ, February, 1989.
- Etheredge, L., and Dobson, A., "Review of the Resource-Based Relative Value Scale Study," American Medical Association, Winter, 1989.
- Dobson, A., "Using Information to Maintain Quality and Access While Controlling Health Care Costs, A Context for the Next Revolution in Health Care," National Education Association, 1988 Retirement and Benefits Forum, San Diego, CA, Fall, 1988.
- Dobson, A., Testimony Before the 1988 Missouri Conference on Health: "Examining the Future of a Nation's People," September 19, 1988.
- Dobson, A., Testimony Before the Health Task Force of the House Budget Committee, August 1988.
- Dobson, A., "Severity: The Cutting Edge of Quality Measurement," Focus 88 Beyond Cost Containment: New Challenges in Managing Healthcare Costs, Orlando, FL, May, 1988.
- Dobson, A., and Hoy E., "Health Care During Retirement: Assuring Benefits -- A Mirror to the Future," Collective Bargaining Quarterly, Volume 11, No. 1, National Education Association, Washington, DC, Spring, 1988.
- Dobson, A. et al., "Critical Consequences: The Financial Impact of Medicare's Prospective Payment System on the Catholic Health Association Member Hospitals," CHA, St. Louis, Missouri, 1988.
- Dobson, A., "The History of Medicare PPS Outlier Policy," The National Health Policy Forum, Washington, DC, February 26, 1988.
- Dobson, A., et al., "Report to Congress: Developing a Prospective Payment System for Excluded Hospitals," USDHHS HCFA Pub. No. 03262, 1988.

- Dobson, A., "Physician Payment Reform: Issues, Data and Strategic Roles," American College of Cardiology, January, 1988.
- Dobson, A., "Severity of Illness: Washington Insights," The Healthcare Financial Management Association Conference, Orlando, FL, December, 1987.
- Dobson, A., "Assuring Retiree Benefits: A Mirror to the Future," National Education Association 1987 Retirement and Benefits Forum, November, 1987; Institute of Medicine Forum "Care for the Elderly Patient," October, 1987.
- Dobson, A., "The Relationship of Severity Measures to the Quality of Care in the Inpatient Setting," Testimony Before the Colorado Health Data Commission, October 16, 1987,
- Dobson, A., "The Challenge of Maintaining Quality and Access While Managing Expenditures," Washington State Health Care Conference, "Meeting the Needs of an Aging Population: Building a Consensus for the Future," Seattle, WA, October 17, 1987.
- Dobson, A., "Self Selection and the Financing of Catastrophic Care," Conference on Public and Private Partnership in Health, Palo Alto, CA, Spring, 1987.
- Dobson, A., "Physician Reimbursement," MGMA, San Diego, CA, April, 1987.
- Dobson, A., "The Future of Medicare Reimbursement," University of North Carolina, February, 1987.
- Dobson, A., "The Health Care System Under PPS," HIMA Retreat Seminar, Annapolis, MD, November, 1986.
- Dobson, A., "Current and Future Directions in Health Care Financing Research and Demonstrations," American College of Health Care Executives conference, Ft. Meade, MD, October, 1986.
- Dobson, A., Chaired session on "Past and Future of Medicare DRG Payment," Use of DRG Payment in the Private Sector, Sponsored by the Center for Health Policy Studies, Washington, DC, October, 1986.
- Dobson, A., "Medicare's Prospective Payment System: Changes in Hospital Behavior and Quality of Inpatient Care," APHA Conference, Las Vegas, NV, September, 1986.
- Dobson, A., "The Relationship of Health Care Services (HCSR) to the Development of Medicare Program Policy: Past and Future," APHA Conference, Las Vegas, NV, September, 1986.
- Dobson, A., "The Impact of PPS On Physician Behavior," APHA conference, Las Vegas, NV, September, 1986.

- Dobson, A., Chaired session on "The Quantitative Underpinnings of the Prospective System," AHSR-FHSR Third Annual Meeting on Health Services Research and Public Policy, Boston, MA, June, 1986.
- Dobson, A., "Perspectives on Prospective Payment," Research Issues in Economics and Mental Health Conference, Boston University, June, 1986.
- Dobson, A., "Medicare Payment for Physician Services," Health Services Research Seminar Series, University of Alabama School of Public Health, May, 1986.
- Dobson, A., "The Future of Medicare Payment Reform," 1986 American Occupational Health Conference, Denver, CO, April, 1986.
- Dobson, A., "The Future of PPS from the Perspective of Current Research in Health Care Financing," 7th Annual Institute on Medicare and Medicaid Payment Issues, American Academy of Hospital Attorneys and the National Health Lawyers Association, Baltimore, MD, April, 1986.
- Dobson, A., "Mergers in Health Care: Implications for the Future," Mergers in Health Care: The Performance of Multi-Institutional Organizations; University of California, Berkeley; SRI International; Medical College of Virginia, Milwood, VA, April, 1986.
- Dobson, A., "Moving Toward a Prospective Payment System," Policy and Politics: Medical Rehabilitation in the Next Decade, Washington, DC, March, 1986.
- Dobson, A., "The Future of Medicare's Programs," Tenth National Health Leadership Conference, Sponsored by The Government Research Corporation, Washington, DC, March, 1986.
- Dobson, A., "Integrating Physician Reimbursement with Overall Medicare Reform," 3rd Annual Medical Group Management Association Legislation Conference, Washington, DC, March, 1986.
- Dobson, A., "What's Ahead in Physician Payments?," National Rural Health Care Association's Health Policy Round Table Series, March, 1986.
- Dobson, A., "Explaining the Variance in Hospital Costs," Second Symposium on DRGs, Windsor Locks, CT, February, 1986.
- Dobson, A., "Physician Reimbursement Under Gramm/Rudman/Hollings," Tenth Annual Reimbursement Conference, Palm Springs, CA, January, 1986.
- Dobson, A., "Physician Reimbursement in the Eighties," Scott and White Clinic Governing Bards, Governmental Affairs Committee, HMO Board, Temple, TX, January, 1986.
- Dobson, A., Chaired Session "Impact of PPS 1984," American Economics Association, New York, NY, December, 1985.

- Dobson, A., "HCFA's Work on Physician Reimbursement under Medicare," Governmental Relations Committee of the American Urological Association/American Association of Clinical Urologists, December, 1985.
- Dobson, A., "Quality of Care Under PPS," Prospective Payment Assessment Commission, Washington, DC, November, 1985.
- Dobson, A., Presented Medical Grand Rounds, Milton S. Hershey Medical Center, Pennsylvania State University, October 28, 1985.
- Dobson, A., "The Future of Physician Reimbursement," Tenth Anniversary Meeting of the Central Pennsylvania Oncology Group, Hershey, PA, October 28, 1985.
- Dobson, A., Moderated Session at the American Peer Review Association on Quality of Care Under PPS, Philadelphia, PA, September 22, 1985.
- Mauskopf, Dobson, "State Medicaid Program Characteristics and the Utilization of Health Services by the Poor/Near Poor," APHA, Fall, 1985.
- Dobson, A., "Rationale for Future Reimbursement Programs," Annual Meeting of the North Carolina Society of Anesthesiologists, Myrtle Beach, SC, September, 1985.
- Dobson, A., "The Future of Health Care Reimbursement Policy Programs," Virginia Medical Association's Annual Meeting, Charleston, WV, August, 1985.
- Dobson, A., "Are Physician DRG's the Next Step?," Second Annual Summer Health Policy Institute, University of California, Berkeley, July, 1985.
- Dobson, A., "The Future of Physician Reimbursement," Medical Group Management Association Conference, Williamsburg, VA, July, 1985.
- Dobson, A., "The Prospect of DRG Payments for Physician Services," Medical Society of the State of New York's Annual Meeting of the House of Delegates, New York, NY, June, 1985.
- Dobson, A., "Physician Reimbursement Reform -- Will It Happen?," 1985 National Medicare and Medicaid Conference, Los Angeles, CA, June, 1985.
- Dobson, A., "Using Medicare and Medicaid Statistics for Health Care Services Research," Second Annual Meeting of the Association for Health Services Research and the Foundation for Health Services Research Conference, Chicago, IL, June, 1985.
- Dobson, A., "Prospective Payment Systems: Implications for Ambulatory Care," National Rural Health Care Association Conference, Charleston, WV, May, 1985.
- Dobson, A., "Physician Payment Options," Institution on Current Financial Issues, Washington, DC, May, 1985.

- Dobson, A., "The Future of PPS - The Research Perspective," Annual Federation of American Hospitals Conference, New Orleans, LA, March, 1985.
- Dobson, A., Moderated Session at the American Medical Peer Review Association Conference on Severity Issues, Seattle, WA, December, 1984.
- Dobson, A., Moderated Session on Physician Reimbursement at the APHA Conference, Anaheim, CA, November, 1984.
- Dobson, A., "HCFA's Views on Physician Reimbursement," 57th Annual Clinical Assembly of Osteopathic Specialists, New Orleans, LA, October, 1984.
- Dobson, A., "Physician Reimbursement Issues," Council of Medical Specialty Societies, Chicago, IL, July, 1984.
- Dobson, A., "The Impact of PPS on Hospital Behavior," Public Securities Association Seminar on Recent Developments and Challenges in Municipal Credit Analysis, New York, NY, June, 1984.
- Dobson, A., "PPS Prospects and Accomplishments," First National Meeting of the Association for Health Services Research and the Foundation for Health Services Research, Chicago, IL, June, 1984.
- Dobson, A., "Current Topics in Health Care Financing," 1984 Summer Health Policy Institute Conference, San Francisco, CA, June, 1984.
- Dobson, A., "Physician DRGs and Other Topics," Pennsylvania Blue Shield's Professional Consultants Conference, Harrisburg, PA, May, 1984.
- Dobson, A., "Preliminary Development of a Physician Reimbursement Strategy," Eastern Economics Association Conference, New York, NY, March, 1984.
- Dobson, A., "Prospective Payment: Current Configuration and Future Direction," Prospective Payment Assessment Commission, Washington, DC, February, 1984.
- Dobson, A., et al., "The Effects of State Programmatic Characteristics on Medicaid Utilization," American Economics Association (AEA), San Francisco, CA, December, 1983.
- Dobson, A., Commentator on Physician Reimbursement Panel, Southern Economics Association, Washington, DC, December, 1983.
- Dobson, A., "The PPS Incentive Structure -- How Will the Nation's Hospitals React?," Presented at the New Jersey DRG Conference, Atlantic City, NJ, November, 1983.
- Dobson, A., "Physician DRGs," Health Care Financing Administration Physician Discussion Group, October, 1983.

- Dobson, A., "The Future of Medicare Reimbursement," National Association of State Alcohol and Drug Abuse Directors, Washington, DC, October, 1983.
- AMA Round Table Discussion, "Prospective Payment and Physician Reimbursement," September, 1983.
- Dobson, A., "The Shaping of Public Policy from the Perspective of a Data Builder," NCHS Biannual Statistics Conference, Washington, DC, August, 1983.
- Dobson, A., "Medicare Hospital Prospective Payment: Incentives and Future Directions," Conference on Healthcare Decision-Makers, University of California at Berkeley, Spring, 1983.
- Dobson, A., "How Prospective Payment Works," American Society for Nursing Service Administration, McLean, VA, May, 1983.
- Dobson, A., "The Development and Use of NMCUES Survey Data from the Perspective of the Federal Entitlement Programs," American Public Health Association, Montreal, Canada, November, 1982.
- Dobson, A., Chaired Invited Health Care Section, "Preliminary Findings from the NMCUES Survey," American Public Health Association, Montreal, Canada, November, 1982.
- Lave, J., Dobson, A., et al., "The Potential use of HCFA Data Sets for Health Care Services Research," American Public Health Association, Montreal, Canada, November, 1982.
- Dobson, A., "Initial Medicaid Program Findings from the NMCUES Survey," American Public Welfare Association, San Antonio, TX, July, 1982.
- Dobson, A., et al., "The Puerto Rican Medicaid Program and Its Implications for Changes in the Mainland Program," American Public Health Association, Los Angeles, CA, November, 1981.
- Dobson, A., et al., "Medicaid Sterilizations: 1976-1980," American Public Health Association, Los Angeles, CA, November, 1981.
- Dobson, A., "Basic Medicaid Facts and Data Sets," American Public Health Association, Los Angeles, CA, November, 1981.
- Dobson, A., et al., "Analysis of the First Six Months of Medicaid Data from the National Medical Care Utilization and Expenditure Survey American Public Health Association, Los Angeles, CA, November, 1981.
- Dobson, A., et al., "Variations in Medicaid Utilization by Area, Group and Patient Demographics," American Public Health Association, Los Angeles, CA, November, 1981.

- Dobson, A., et al., "Health Care Coverage Estimates from the National Medical Care Utilization and Expenditure Survey (NMCUES)," American Public Health Association, Los Angeles, CA, November, 1981.
- Dobson, A., "The National Medical Care Utilization and Expenditure Survey Design; Problems and Potential -- the HCFA Perspective," Washington Statistical Society, Chapter American Statistical Association, Washington, DC, September, 1980.
- Dobson, A., "Health Care in China," National Health Policy Forum, Washington, DC, August, 1980.
- Dobson, A., "Three Years of PSRO Evaluation--Implications and Conclusions," 12th Annual Conference, State Medicaid Directors, Memphis, TN, May, 1980.
- Dobson, A., "Use of the Medicare Statistical System," NIH Epidemiology Committee, Bethesda, MD, Winter, 1980.
- Dobson A., "PSRO Evaluation and the Physician," American Medical Association, Chicago, IL Winter, 1980.
- Dobson A., and Wright, B., "The National Medical Care Utilization and Expenditure Survey," American Public Health Association, New York, NY, November 4-8, 1979.
- Dobson, A., and Muse, D., "Statistical, Substantive and Practical Problems in the First Phase of Construction of the National Medicaid Data Base," American Public Health Association, New York, NY, November 4-8, 1979.
- Dobson, A., "Impact of Quality of Care and Costs," American Public Health Association Session: Assessing the Impact of Regulations, New York, NY, November 4-8, 1979.
- Dobson, A., "When All Else Fails Commission A Special Study: An Overview of Supporting Health Policy Initiatives with Special Surveys," Social Statistics Section: American Statistical Association Annual Meeting, Washington, DC, August 13, 1979.
- Dobson, A., "Health Care Financing Data Initiatives for the Eighties," Nineteenth National Workshop on Welfare Research and Statistics, Salt Lake City, UT August 5, 1979.
- Dobson, A., "Research Potential of Medicare Information," Conference on Demographic and Health Information for Aging Research: Resources and Needs," National Institute of Health, Bethesda, MD, June 26, 1979.
- Dobson, A., "Patient Discharge Data ...The Federal Beneficiary Perspective," Conference on Accuracy of Abstracted Patient Discharge Data, Indianapolis, IN, June, 1979.
- Dobson, A., "The Physician and the PSRO," Twenty-First Annual Symposium on Hospital Affairs, University of Chicago, Center for Health Administration Studies, Chicago, IL, June 1, 1979.

- Dobson, A., "How to do Evaluation: The 1978 PSRO Evaluation," National Health Policy Forum, Washington, DC, January, 1979.
- Dobson A., "The Tape-to-Tape System: A Federal Medicaid Data System" MMIS Management Conference, Albuquerque, NM, January, 1979.
- Dobson, A., "An Assessment of the PSRO Evaluation Impact," The Association of PSRO Executive Directors, Denver, CO, July, 1978.
- Dobson, A., "The Administrative Dynamics of Large Scale Evaluation Activities," Self Evaluation Technology in the Health Field Conference, Monterey, CA, June, 1978.
- Dobson, A., "What is the PSRO Breakeven Point?," American Association of Health Data Systems, Detroit, MI, May 1978.
- Dobson, A., "An Initial Evaluation of the PSRO in Health Care," The Evaluation Research Society, Second Annual Meeting, November 1-4, 1978.
- Dobson, A., et al., "HSA/OPEL PSRO Evaluation," National Professional Standards Review Council, Washington, DC, November 8, 1977.
- Dobson, A., et al., "The Evaluation of PSRO Impact," APHA Round Table Session, Washington, DC, November, 1977.
- Dobson, A., "The National Health Service Corps: An Example of Federal Capacity Development in Rural Underserved Areas," School of Management, State University of New York at Buffalo, Pleskow Lecture in Health Care Systems Management Series, May 12, 1977.
- Dobson, A., "The Use of Government Data Systems in Evaluation," DHEW Executive Development Program on Information Systems, Washington, DC, February, 1977.
- Dobson, A., "Price Changes of Single Family Dwelling Units in Racially Changing Neighborhoods," Southern Economics Association, November, 1969.

EMPLOYMENT

Dobson DaVanzo & Associates, LLC	President	2007 – Current
The Lewin Group, Inc.	Senior Vice President	1997 – 2007
The Lewin Group, Inc.	Vice President	1989 – 1997
Consolidated Consulting Group	Principal	1986 – 1989
Office of Research, HCFA	Director	1978 – 1986
Office of Analysis, Public Health Service	Director	1974 – 1978
Planning Research Corporation	Senior Economist	1969 – 1974